EXPENDITURE SUMMARY SUMMARY OF EXPENDITURE BUDGET

GENERAL GOVERNMENT Legislative 268,885 300,002 302,425 306,265 323,430 17,165 5.60 Executive Office 387,159 388,626 418,431 514,134 518,999 4,865 0.95 Auditor's Office 371,228 380,642 391,425 418,349 441,243 22,894 5.47 Treasurer/Collector 660,562 630,638 645,827 703,936 626,075 (77,861) -11.06 Central Billing and Research 163,307 192,430 229,556 231,932 245,692 13,760 5.93 Assessing 346,298 311,434 353,806 393,700 407,388 13,688 3.48 Procurement 119,846 182,282 183,191 238,701 253,374 14,673 6.15 Law Department 257,953 260,306 325,839 359,977 419,922 59,945 16.65 Personnel Department 262,224 267,092 281,206 423,409 432,488 9,079 2.14
Legislative 268,885 300,002 302,425 306,265 323,430 17,165 5.60 Executive Office 387,159 388,626 418,431 514,134 518,999 4,865 0.95 Auditor's Office 371,228 380,642 391,425 418,349 441,243 22,894 5.47 Treasurer/Collector 660,562 630,638 645,827 703,936 626,075 (77,861) -11.06 Central Billing and Research 163,307 192,430 229,556 231,932 245,692 13,760 5.93 Assessing 346,298 311,434 353,806 393,700 407,388 13,688 3.48 Procurement 119,846 182,282 183,191 238,701 253,374 14,673 6.15 Law Department 257,953 260,306 325,839 359,977 419,922 59,945 16.65 Personnel Department 262,224 267,092 281,206 423,409 432,488 9,079 2.14 Municipal Information Systems 835,137 840,838 1,103,176 1,293,598 <td< th=""></td<>
Executive Office 387,159 388,626 418,431 514,134 518,999 4,865 0.95 Auditor's Office 371,228 380,642 391,425 418,349 441,243 22,894 5.47 Treasurer/Collector 660,562 630,638 645,827 703,936 626,075 (77,861) -11.06 Central Billing and Research 163,307 192,430 229,556 231,932 245,692 13,760 5.93 Assessing 346,298 311,434 353,806 393,700 407,388 13,688 3.48 Procurement 119,846 182,282 183,191 238,701 253,374 14,673 6.15 Law Department 257,953 260,306 325,839 359,977 419,922 59,945 16.65 Personnel Department 262,224 267,092 281,206 423,409 432,488 9,079 2.14 Municipal Information Systems 835,137 840,838 1,103,176 1,293,598 1,215,546 (78,052) -6.03
Auditor's Office 371,228 380,642 391,425 418,349 441,243 22,894 5.47 Treasurer/Collector 660,562 630,638 645,827 703,936 626,075 (77,861) -11.06 Central Billing and Research 163,307 192,430 229,556 231,932 245,692 13,760 5.93 Assessing 346,298 311,434 353,806 393,700 407,388 13,688 3.48 Procurement 119,846 182,282 183,191 238,701 253,374 14,673 6.15 Law Department 257,953 260,306 325,839 359,977 419,922 59,945 16.65 Personnel Department 262,224 267,092 281,206 423,409 432,488 9,079 2.14 Municipal Information Systems 835,137 840,838 1,103,176 1,293,598 1,215,546 (78,052) -6.03
Treasurer/Collector 660,562 630,638 645,827 703,936 626,075 (77,861) -11.06 Central Billing and Research 163,307 192,430 229,556 231,932 245,692 13,760 5.93 Assessing 346,298 311,434 353,806 393,700 407,388 13,688 3.48 Procurement 119,846 182,282 183,191 238,701 253,374 14,673 6.15 Law Department 257,953 260,306 325,839 359,977 419,922 59,945 16.65 Personnel Department 262,224 267,092 281,206 423,409 432,488 9,079 2.14 Municipal Information Systems 835,137 840,838 1,103,176 1,293,598 1,215,546 (78,052) -6.03
Central Billing and Research 163,307 192,430 229,556 231,932 245,692 13,760 5.93 Assessing 346,298 311,434 353,806 393,700 407,388 13,688 3.48 Procurement 119,846 182,282 183,191 238,701 253,374 14,673 6.15 Law Department 257,953 260,306 325,839 359,977 419,922 59,945 16.65 Personnel Department 262,224 267,092 281,206 423,409 432,488 9,079 2.14 Municipal Information Systems 835,137 840,838 1,103,176 1,293,598 1,215,546 (78,052) -6.03
Assessing 346,298 311,434 353,806 393,700 407,388 13,688 3.48 Procurement 119,846 182,282 183,191 238,701 253,374 14,673 6.15 Law Department 257,953 260,306 325,839 359,977 419,922 59,945 16.65 Personnel Department 262,224 267,092 281,206 423,409 432,488 9,079 2.14 Municipal Information Systems 835,137 840,838 1,103,176 1,293,598 1,215,546 (78,052) -6.03
Procurement 119,846 182,282 183,191 238,701 253,374 14,673 6.15 Law Department 257,953 260,306 325,839 359,977 419,922 59,945 16.65 Personnel Department 262,224 267,092 281,206 423,409 432,488 9,079 2.14 Municipal Information Systems 835,137 840,838 1,103,176 1,293,598 1,215,546 (78,052) -6.03
Law Department 257,953 260,306 325,839 359,977 419,922 59,945 16.65 Personnel Department 262,224 267,092 281,206 423,409 432,488 9,079 2.14 Municipal Information Systems 835,137 840,838 1,103,176 1,293,598 1,215,546 (78,052) -6.03
Personnel Department 262,224 267,092 281,206 423,409 432,488 9,079 2.14 Municipal Information Systems 835,137 840,838 1,103,176 1,293,598 1,215,546 (78,052) -6.03
Municipal Information Systems 835,137 840,838 1,103,176 1,293,598 1,215,546 (78,052) -6.03
Licensing 265,251 517,469 296,249 351,757 356,259 24,792 7.47
Planning & Development 101,505 161,786 195,984 288,233 264,010 (24,223) -8.40 Total General Government 4,037,335 4,233,545 4,727,115 5,540,207 5,544,603 4,396 0.08
10tal General Government 4,037,333 4,233,343 4,727,113 3,340,207 3,344,003 4,390 0.00
PUBLIC SAFETY
Police Department 10,781,991 10,909,088 11,105,767 11,037,240 11,021,449 (15,791) -0.14
Fire Department 8,670,424 9,256,060 9,797,176 10,044,433 10,624,518 580,085 5.78
Inspectional Services 766,989 815,968 841,219 848,801 992,080 143,279 16.88
Traffic & Parking 911,252 886,650 914,366 899,749 888,733 (11,016) -1.22
Emergency Management 946,928 1,011,860 1,008,369 1,219,711 1,284,033 64,322 5.27
Total Public Safety 22,077,584 22,879,626 23,666,897 24,049,934 24,810,813 760,879 3.16
EDUCATION
Regional Vocational Schools 783,502 850,876 1,054,003 1,090,108 1,249,070 158,962 14.58
School Department 75,618,644 81,844,618 83,514,221 86,500,000 91,200,000 4,700,000 5.43
Total Education 76,402,146 82,695,494 84,568,224 87,590,108 92,449,070 4,858,962 5.55
PUBLIC WORKS
Administration 215,435 220,984 233,315 296,725 324,141 27,416 9.24
Street & Sidewalks 1,984,734 2,019,099 2,189,882 2,587,869 2,929,143 341,274 13.19
Solid Waste/Recycling 1,926,857 1,752,198 1,943,784 2,004,461 2,137,447 132,986 6.63
Structures & Grounds 1,180,982 1,215,203 1,446,725 1,399,942 1,558,783 158,841 11.35
Snow & Ice Removal 101,260 101,260 101,260 101,260 0 0.00
Total Public Works 5,409,268 5,308,744 5,914,966 6,390,257 7,050,774 660,517 10.34
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2015 2016 2017 2018 2018 Dollar %
Budget Budget Budget Budget Budget Variance Variance
LIEALTH & LITMAN CEDVICES
HEALTH & HUMAN SERVICES
Administration 315,164 350,676 650,982 690,307 706,237 15,930 2.31
Health Division 60,882 62,690 67,690 66,008 70,305 4,297 6.51
Comm. Schools & Recreation 148,736 149,703 365,738 414,334 488,540 74,206 17.91
Veterans Service 765,552 767,360 768,100 689,163 697,525 8,362 1.21
Elder Affairs 207,728 209,687 213,650 221,657 227,739 6,082 2.74
Public Library 267,710 280,712 279,168 345,294 353,980 8,686 2.52
Total HHS 1,765,772 1,820,828 2,345,328 2,426,763 2,544,326 117,563 4.84
DEBT SERVICE 3,401,345 3,174,804 3,267,302 3,608,289 4,157,496 549,207 15.22
EMPLOYEE BENEFITS 7,848,370 8,304,046 8,786,379 8,950,265 9,396,848 446,583 4.99
RETIREMENT ASSESSMENT 6,603,432 6,764,818 7,076,524 7,411,936 8,046,650 634,714 8.56
INSURANCE & JUDGEMENTS 710,000 725,975 805,000 855,000 905,000 50,000 5.85
STATE ASSESSMENTS 9,283,834 12,117,453 13,019,815 15,007,387 17,698,597 2,691,210 17.93
Transfers to Spec. Revenue 0 0 0 0 0 0 0 0 0 0 0 0.00
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Transfers to Capital Projects 650,000 785,000 785,000 1,285,000 1,285,000 0.00 Transfers to Trust Funds 200,000 225,000 250,000 275,000 300,000 25,000 9.09
General Fund Budget 138,389,086 149,035,333 155,212,550 163,390,146 174,189,177 10,799,031 6.61

1

City Council Program Budget #110

	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	201,585	225,945	223,368	227,008	229,173	2,165
Operations and Maintenance	67,300	74,057	79,057	79,257	94,257	15,000
Capital	=	-	-	-	-	-
Department Total	268,885	300,002	302,425	306,265	323,430	17,165

Executive Office Program Budget #123

	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	341,281	342,576	374,931	468,634	473,499	4,865
Operations and Maintenance	45,878	46,050	43,500	45,500	45,500	-
Capital	=	=	=	-	=	-
Department Total	387,159	388,626	418,431	514,134	518,999	4,865

City Auditor Program Budget #135

	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	298,317	307,127	319,266	336,574	365,598	29,024
Operations and Maintenance	72,911	73,515	72,159	81,775	75,645	(6,130)
Capital	=	-	=	-	=	-
Department Total	371,228	380,642	391,425	418,349	441,243	22,894

Treasurer/Collector's/Central Support Program Budget #145

	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	421,987	426,863	439,227	482,086	402,725	(79,361)
Operations and Maintenance	238,575	203,775	206,600	221,850	223,350	1,500
Capital	=	=	=	=	=	=
Department Total	660,562	630,638	645,827	703,936	626,075	(77,861)

Central Billing and Research #159

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	94,107	118,230	139,556	140,432	154,192	13,760
Operations and Maintenance	69,200	74,200	90,000	91,500	91,500	-
Capital	-	-	-	-	-	-
Department Total	163,307	192,430	229,556	231,932	245,692	13,760

Assessing Program Budget #141

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	215,953	223,539	284,548	300,105	311,053	10,948
Operations and Maintenance	130,345	87,895	69,258	93,595	78,335	(15,260)
Capital	=	=	=	=	18,000	18,000
Department Total	346,298	311,434	353,806	393,700	407,388	13,688

2

Procurement Program Budget #138

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	108,571	117,007	117,416	165,226	171,724	6,498
Operations and Maintenance	11,275	65,275	65,775	73,475	81,650	8,175
Capital	=	-	-	-	-	-
Department Total	119,846	182,282	183,191	238,701	253,374	14,673

Law Department Program Budget #151

	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	192,203	194,356	232,195	253,312	320,107	66,795
Operations and Maintenance	65,750	65,950	93,644	106,665	99,815	(6,850)
Capital	-	-	-	-	-	-
Department Total	257,953	260,306	325,839	359,977	419,922	59,945

Personnel Program Budget #152

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
		•	•	•		
Salaries, Wages and Benefits	218,157	223,025	234,134	308,576	319,355	10,779
Operations and Maintenance	44,067	44,067	47,072	114,833	113,133	(1,700)
Capital	-	-	-	-	-	-
Department Total	262,224	267,092	281,206	423,409	432,488	9,079

Municipal Information Systems Program Budget #155

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
			-			
Salaries, Wages and Benefits	259,402	268,664	275,551	397,742	420,419	22,677
Operations and Maintenance	460,735	472,174	597,625	760,856	605,127	(155,729)
Capital	115,000	100,000	230,000	135,000	190,000	55,000
Department Total	835,137	840,838	1,103,176	1,293,598	1,215,546	(78,052)

City Clerk Program Budget #161

	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	221,526	257,769	242,049	280,687	292,783	12,096
Operations and Maintenance	41,705	59,700	54,200	51,050	43,050	(8,000)
Capital	=	=	=	=	20,696	20,696
Department Total	263,231	317,469	296,249	331,737	356,529	24,792

Licensing Program Budget #165

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	-	-	-	33,961	36,682	2,721
Operations and Maintenance	=	=	-	2,275	3,225	950
Capital	-	-	-	-	-	-
Department Total	-	-	-	36,236	39,907	3,671

3

Office of Planning & Development Program Budget #175

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	55,725	112,006	119,204	164,453	198,296	33,843
Operations and Maintenance	45,780	49,780	76,780	113,780	65,714	(48,066)
Capital	-	=	=	10,000	-	(10,000)
Department Total	101,505	161,786	195,984	288,233	264,010	(24,223)

School Department Program Budget

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
School Appropriation	75,618,644	81,844,618	83,514,221	86,500,000	91,200,000	4,700,000
Total Department	75,618,644	81,844,618	83,514,221	86,500,000	91,200,000	4,700,000

Northeast Regional Voc. High School Assessment Program Budget #301

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Regional Vocational Schools	783,502	850,876	1,054,003	1,090,108	1,249,070	158,962
Total Department	783,502	850,876	1,054,003	1,090,108	1,249,070	158,962

Police Department Program Budget #210

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	9,480,210	9,685,922	9,881,601	10,109,074	10,275,249	166,175
Operations and Maintenance	1,187,781	1,050,166	1,060,166	764,166	746,200	(17,966)
Capital	114,000	173,000	164,000	164,000	-	(164,000)
Department Total	10,781,991	10,909,088	11,105,767	11,037,240	11,021,449	(15,791)

Fire Department Program Budget #220

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	8,243,574	8,732,529	9,338,445	9,520,153	10,060,988	540,835
Operations and Maintenance	426,850	466,231	458,731	524,280	538,530	14,250
Capital	-	57,300	-	-	25,000	25,000
Department Total	8,670,424	9,256,060	9,797,176	10,044,433	10,624,518	580,085

Inspectional Services Program Budget #240

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	727,872	777,126	777,869	787,851	930,230	142,379
Operations and Maintenance	39,117	38,842	63,350	60,950	61,850	900
Capital	-	-	-	-	-	-
Department Total	766,989	815,968	841,219	848,801	992,080	143,279

Traffic & Parking Program Budget #293

	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	95.852	100.750	101.901	93.484	99.533	6.049
Operations and Maintenance	95,652 815.400	785.900	790.900	784.700	784.200	(500)
Capital	-	703,900	21,565	21,565	5,000	(16,565)
Department Total	911,252	886,650	914,366	899,749	888,733	(11,016)

Emergency Management Program Budget #230

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	913,805	968,737	965,121	1,143,513	1,187,380	43,867
Operations and Maintenance	33,123	43,123	43,248	36,198	96,653	60,455
Capital	=	=	=	40,000	=	(40,000)
Department Total	946,928	1,011,860	1,008,369	1,219,711	1,284,033	64,322

Public Works / Administration Division Program Budget #421

Expense Line Item	2015	2016	2017	2018	2019	Dollar
	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	203,229	207,544	219,815	283,225	315,437	32,212
Operations and Maintenance	12,206	13,440	13,500	13,500	8,704	(4,796)
Capital Department Total	215,435	220,984	233,315	296,725	324,141	27,416

Public Works/ Streets & Sidewalks Division Program Budget #422

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	798,448	815,013	827,968	1,067,955	1,122,037	54,082
Operations and Maintenance	1,016,286	1,093,086	1,181,914	1,337,914	1,518,606	180,692
Capital	170,000	111,000	180,000	182,000	288,500	106,500
Department Total	1,984,734	2,019,099	2,189,882	2,587,869	2,929,143	341,274

Public Works / Solid Waste Division Program Budget #430

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	45,797	49,138	51,112	55,829	58,242	2,413
Operations and Maintenance	1,881,060	1,703,060	1,892,672	1,948,632	2,079,205	130,573
Capital	=	=	=	=	-	=
Department Total	1,926,857	1,752,198	1,943,784	2,004,461	2,137,447	132,986

Public Works / Structures & Grounds Division Program Budget #470

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	269,062	283,223	286,015	217,467	250,874	33,407
Operations and Maintenance	911,920	931,980	1,010,410	1,119,975	1,261,409	141,434
Capital	=	-	150,300	62,500	46,500	(16,000)
Department Total	1,180,982	1,215,203	1,446,725	1,399,942	1,558,783	158,841

5

Public Works / Snow Removal Division Program Budget #423

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	25,000	25,000	25,000	25,000	25,000	-
Operations and Maintenance	76,260	76,260	76,260	76,260	76,260	-
Capital	-	-	-	-	-	-
Department Total	101,260	101,260	101,260	101,260	101,260	-

Health & Human Services Administration Program Budget #510

	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	189,039	194,551	194,651	209,770	217,738	7,968
Operations and Maintenance	126,125	156,125	456,331	480,537	488,499	7,962
Capital	=	=	=	=	=	-
Department Total	315,164	350,676	650,982	690,307	706,237	15,930

HHS - Chelsea Public Library Program Budget #610

	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	237.382	245.184	246.355	295.066	309.516	14.450
Operations and Maintenance	22,928	24,128	25,413	26,589	26,889	300
Capital	7,400	11,400	7,400	23,639	17,575	(6,064)
Department Total	267,710	280,712	279,168	345,294	353,980	8,686

HHS - Community Schools & Recreation Div. Program Budget #630

Expense Line Item	2015	2016	2017	2018	2019	Dollar
	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	73,736	74,703	195,738	169,397	190,390	20,993
Operations and Maintenance Capital Department Total	75,000	75,000	170,000	244,937	298,150	53,213
	-	-	-	-	-	-
	148,736	149,703	365,738	414,334	488,540	74,206

HHS - Elder Affairs Division Program Budget #541

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	176,928	178,387	179,855	187,862	193,731	5,869
Operations and Maintenance	30,800	31,300	33,795	33,795	34,008	213
Capital	=	=	-	-	-	-
Department Total	207,728	209,687	213,650	221,657	227,739	6,082

HHS - Veterans Services Program Budget #543

	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	61,182	62,990	63,590	66,893	68,855	1,962
Operations and Maintenance	704,370	704,370	704,510	622,270	628,670	6,400
Capital	-	=	=	=	=	-
Department Total	765.552	767.360	768.100	689.163	697.525	8.362

6

HHS - Health Division Program Budget #511

	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	60,882	62,690	63,790	62,008	65,805	3,797
Operations and Maintenance	-	-	3,900	4,000	4,500	500
Capital	-	-	-	-	-	-
Department Total	60,882	62,690	67,690	66,008	70,305	4,297

Debt Service Program Budget #710 & #711

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Principal - Long Term (710-5760)	2,593,747	2,486,861	2,485,222	2,723,315	3,156,686	433,371
Interest - Long Term (711-5761)	807,598	687,943	782,080	884,974	1,000,810	115,836
Interest - Short Term (711-5763)	-	-	-	-	-	-
State Qualified Bond Interest	-	-	-	-	-	-
Total Direct Expenses	3,401,345	3,174,804	3,267,302	3,608,289	4,157,496	549,207

Retirement Program Budget #911

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Retirement Fund (5180)	6,585,632	6,754,818	7,066,524	7,401,406	8,035,800	634,394
Non-Contributory Pensions (5179)	17,800	10,000	10,000	10,530	10,850	320
Total Direct Expenses	6,603,432	6,764,818	7,076,524	7,411,936	8,046,650	634,714

Insurance #945 and Legal Judgements #941

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Insurance	660,000	700,975	755,000	805,000	855,000	50,000
Judgements (571200)	50,000	25,000	50,000	50,000	50,000	=
Total Direct Expenses	710,000	725,975	805,000	855,000	905,000	50,000

State Assessments - Cherry Sheet Budget #820 ̵

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Ret. Employees Health Ins (5633)	-	-	-	-	_	_
Mosquito Control (5635)	10,326	10,274	10,283	10,589	10,909	320
Air Pollution Districts (5637)	8,156	8,445	8,657	9,177	9,561	384
Metropolitan Area Planning (5638	11,934	18,638	19,104	19,650	20,526	876
RMV Non-Renewal Surc. (5640)	238,940	238,940	238,940	312,180	312,180	-
MBTA Chs.161A, 825 (5641)	2,351,211	2,420,048	2,444,100	2,486,200	2,604,674	118,474
Boston Met. Trans. District (5642)	252	236	236	234	234	-
Multi - Year Repayment (5645)	-	-	-	-	-	-
Special Education (5646)	5,806	18,828	18,972	52,703	49,712	(2,991)
State Qualified Bonds Interest (56	-	-	-	-	-	-
Charter School Assessment (5661	6,650,584	9,345,944	10,227,623	12,059,154	14,647,379	2,588,225
School Choice (5663)	6,625	56,100	51,900	57,500	43,422	(14,078)
Essex County Sending Tuition	-	-	-	-	-	-
Total Direct Expenses	9,283,834	12,117,453	13,019,815	15,007,387	17,698,597	2,691,210

Employee Benefits Program Budget #910

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Unemployment Compensation (51	70.000	30.000	30.000	30.000	30.000	
Health Insurance (5171)	6.835.120	6,869,046	7.120.079	7.377.740	7.712.848	335,108
Payroll Taxes (51760)	350.000	360.000	375.000	403,525	430.000	26,475
Workers Compensation (5178)	300,000	300,000	340,000	415,000	415,000	-
Life Insurance (51750)	18.250	20.000	21.300	24.000	24.000	-
Accidental Death & Dismemberme	-			- 1,555		-
Salary Reserve (5980)	275,000	725,000	900,000	700,000	785,000	85,000
Total Direct Expenses	7,848,370	8,304,046	8,786,379	8,950,265	9,396,848	446,583

Interfund Transfers #990

Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Transfer to Enterprise	-	_	-	-	_	<u>-</u>
Transfer to Capital Projects	650,000	785,000	785,000	1,285,000	1,285,000	-
Transfer to Trust Funds	200,000	225,000	250,000	275,000	300,000	25,000
Total Direct Expenses	850,000	1,010,000	1,035,000	1,560,000	1,585,000	25,000
Grand Total	138,389,086	149,035,333	155,212,550	163,390,146	174,189,177	10,799,031

8

REVENUE SUMMARY SUMMARY OF REVENUE BUDGET

Revenue Summary	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Tawas	F2 022 224	EZ 02Z 0Z2	C4 025 850	CO 554 224	74.050.000	4 502 442 00
Taxes	53,922,324	57,037,973	64,035,850	69,554,224	74,056,636	4,502,412.00
Charges for Services	2,048,718	2,164,188	2,207,500	2,257,200	2,389,000	131,800.00
Licenses & Permits	2,485,950	1,484,450	1,862,250	2,567,050	2,147,050	(420,000.00)
Fines & Forfeits	2,293,400	2,619,250	2,551,250	2,751,250	2,751,250	-
Intergovernmental	74,194,225	81,376,736	81,622,578	82,749,452	88,838,492	6,089,040.00
Miscellaneous	200,000	300,000	325,000	400,000	700,000	300,000.00
Other Financing Sources	3,244,469	4,052,736	2,608,122	3,110,970	3,306,749	195,779.00
Total	138,389,086	149,035,333	155,212,550	163,390,146	174,189,177	10,799,031.00

	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
TAXES						
Personal Property	3,132,712	3,939,137	4,219,687	4,401,968	4,509,704	107,736.00
Real Estate Taxes	41,620,319	43,276,404	45,482,406	48,992,140	52,740,423	3,748,283.00
Motor Vehicle Excise	6,100,000	7,000,000	10,500,000	12,000,000	12,600,000	600,000.00
Interest /Penalties on Taxes	150,000	225,000	150,000	130,000	80,000	(50,000.00)
Interest /Penalties on Tax Titles	140,000	110,000	140,000	140,000	60,000	(80,000.00)
Interest /Penalties Excise & Charges	60,000	110,000	130,000	150,000	150,000	· - '
Payment in Lieu of Taxes	1,799,293	1,212,432	1,813,757	1,815,116	1,816,509	1,393.00
Hotel/Motel Tax Ch 145	535,000	800,000	1,200,000	1,500,000	1,600,000	100,000.00
Meals Tax	385,000	365,000	400,000	425,000	500,000	75,000.00
TOTAL TAXES	53,922,324	57,037,973	64,035,850	69,554,224	74,056,636	4,502,412.00

	2015	2016	2017	2018	2019	
Revenue Detail	Budget	Budget	Budget	Budget	Budget	Dollar Variance
CHARGES FOR SERVICES						
Fees Cable Franchise	3,800	3,800	3,800	4,500	4,500	-
Fees Lien Certificates	30,600	23,000	18,000	20,000	20,000	-
MV Registry Clears	205,000	275,000	240,000	250,000	250,000	-
Deputy Collector		7,000	9,000	9,000	9,000	-
Constables		2,400	2,400	2,400	2,400	-
Proceeds from Leases	50,000	50,000	50,000	50,000	50,000	-
Fees Copies of Certificates	30,000	30,000	30,000	40,000	40,000	-
Passports	0	0	0	0	0	-
Miscellaneous Fees				0	0	-
Fees Zoning Board	7,500	7,500	10,000	20,000	20,000	-
Site Plan Review				0	0	-
Application Fee				0	0	-
Design Review				0	0	-
Fees Police Details	70,000	70,000	100,000	100,000	100,000	-
Fees Copies of Reports - Police	5,000	5,000	5,000	5,000	5,000	-
Fees Fire Details	30,000	30,000	30,000	30,000	30,000	-
Fees Copies of Reports - Fire	100	100	100	100	100	-
Inspection Razing/Boardups				0	0	-
Vehicle Lease Surcharge	1,500	5,000	5,000	7,000	7,000	-
Plan Review Fee			0	15,000	15,000	-
Interest & Penalties				0	0	-
Fire Alarm Connection				0	0	-
Trash Removal Charges	1,606,818	1,646,988	1,700,000	1,700,000	1,831,800	131,800.00
Fee Sale of Bags	100	100	100	100	100	-
Fee Compost Bins	100	100	100	100	100	-
Sale of Applicance Stickers	8,200	8,200	4,000	4,000	4,000	-
Information Requests Copies				0	0	-
Fee Rubbish Decals				0	0	-
Library Fees				0	0	-
TOTAL CHARGES FOR SERVICES	2,048,718	2,164,188	2,207,500	2,257,200	2,389,000	131,800.00

Paraman Patall	2015	2016	2017 December	2018 December	2019	Dallan Vanianaa
Revenue Detail	Budget	Budget	Budget	Budget	Budget	Dollar Variance
LICENSES AND PERMITS						
Licenses Various Clerk	12,000	20,000	20,000	20,000	20,000	-
Licenses Alcoholic Beverages	130,000	150,000	150,000	180,000	180,000	-
Licenses Common Victualers	8,000	8,000	8,000	8,000	8,000	-
Licenses Amusements	16,000	16,000	16,000	16,000	16,000	-
Licenses Const	15,000	15,000	15,000	1,000	1,000	-
Licenses Tobacco	3,000	3,000	3,000	3,000	3,000	-
Licenses Parks	11,000	11,000	20,000	20,000	20,000	-
Licenses Various	5,000	5,000	100	100	100	-
Licenses Petroleum Storage	60,000	50,000	50,000	50,000	50,000	-
Licenses Business Certificates	3,000	3,000	3,000	3,000	3,000	-
Licenses Rooming Houses	1,100	1,100	1,100	1,100	1,100	-
Licenses Automobiles	40,000	40,000	40,000	40,000	40,000	-
Licenses Hackney	3,500	3,500	3,500	3,500	3,500	-
Permits Firearms	2,000	2,000	2,000	2,000	2,000	-
Permits Smoke Inspections	20,000	20,000	20,000	25,000	25,000	-
Permits Oil Burner Inspection	700	700	700	5,000	5,000	-
Permits Tank Truck Inspect.	2,000	2,000	2,000	2,000	2,000	-
Permits Misc. Fire	15,300	15,300	5,000	5,000	5,000	-
Permit Alterations/Sign	290,000	230,000	230,000	350,000	350,000	-
Permit Cert. Of Occupancy	20,000	20,000	20,000	20,000	20,000	-
Permit New Buildings	1,449,500	460,000	790,000	1,300,000	880,000	(420,000.00)
Permit Electrical	97,000	97,000	97,000	100,000	100,000	-
Permit Cert. of Inspection	12,500	12,500	12,500	8,000	8,000	-
Permit Copies/Research Plans	200	200	200	200	200	-
Permit Gas/Plumbing	34,000	24,000	24,000	30,000	30,000	-
Permit Sidewalks/Streets	3,000	3,000	2,000	2,000	2,000	-
Vacant/Foreclosed Property	-,	-,	,	0	0	-
Permit Cert. of Fitness	50,000	50,000	70,000	90,000	90,000	-
Permit Dumpsters	50,000	50,000	50,000	50,000	50,000	_
Permit Pools/Baths/Tanning	200	200	200	200	200	_
Permit Sale of Food	35,000	35,000	35,000	35,000	35,000	_
Permit Caterers	700	700	700	700	700	_
Permit Bars & Clubs	1,300	1,300	1,300	1,300	1,300	_
Permit Temporary	1,500	1,500	1,500	1,500	1,500	_
Permit Tobacco	.,000	.,000	.,000	0	0	_
Permit Summer Camps	100	100	100	100	100	_
Permit Weights & Measures	20.000	20,000	20.000	30.000	30.000	_
Permit Parking - Luther Place Passes	10,000	10,000	10,000	10,000	10,000	_
Permit Parking - Resident Stickers	30,000	30,000	30,000	40,000	40,000	_
Permit Parking - Visitor Passes	10,000	50,000	75,000	80,000	80,000	_
Sidewalk Occupancy	10,000	30,000	73,000	00,000	00,000	_
Permit Street Openings - DPW	20,000	20,000	20,000	20,000	20,000	_
Bus Shelter License	20,000	20,000	10,000	10,000	10,000	_
Licenses Funeral Director	350	350	350	350	350	_
Health Permit Beauty & Tattoo	1,000	1,000	1,000	1,000	1,000	_
Permit Burial	2,000	2,000	2,000	2,000	2,000	-
TOTAL LICENSES & PERMITS	2,485,950	1,484,450	1,862,250	2,56 7,050	2,147,050	(420,000.00)

	2015	2016	2017	2018	2019	
Revenue Detail	Budget	Budget	Budget	Budget	Budget	Dollar Variance
FINES						
Fines - Non Criminal 40-U	180,000	180,000	180,000	180,000	180,000	-
Interest/Penalties 40-U		3,000	10,000	10,000	10,000	-
Lien to Real Estate Tax 40-U		125,000	250,000	250,000	250,000	-
Fines - Bad Checks	2,000	1,250	1,250	1,250	1,250	-
Fines - Non-Criminal 21D	52,000	52,000	52,000	52,000	52,000	-
Fines - CMVI	300,000	300,000	100,000	100,000	100,000	-
Fines - Towing	48,000	48,000	48,000	48,000	48,000	-
Court Fines	10,000	10,000	10,000	10,000	10,000	-
Library Fines				0	0	-
Fines - Parking Tickets	1,701,400	1,900,000	1,900,000	2,100,000	2,100,000	-
TOTAL FINES & FORFEITS	2,293,400	2,619,250	2,551,250	2,751,250	2,751,250	-

Revenue Detail	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
INTERGOVERNMENTAL						
Medicare Part D Fed Reimbursement	150,000	150,000	100,000	100,000	0	(100,000.00)
Medicaid School Care Delivery Reimb.	200,000	235,000	235,000	235,000	700,000	465,000.00
Veterans Abatements				0	0	-
Surviving Spouse Abatements				0	0	-
Abatements Veterans/Spouse/Blind	51,359	51,996	49,291	43,933	55,248	11,315.00
Elderly Abatements				0	0	-
State Owned Land	76,064	76,064	75,440	75,087	106,084	30,997.00
Charter School Reimbursement	1,460,530	2,506,268	2,099,051	1,767,244	3,042,226	1,274,982.00
Charter School Capital Reimbursement				0	0	-
School Construction				0	0	-
School Transportation				0	0	-
School - Chapter 70	64,490,888	70,354,181	70,741,271	71,895,368	76,341,236	4,445,868.00
School - State				0	0	-
Police Career Incentive				0	0	-
Veterans Benefits	457,304	432,056	425,794	428,116	101,829	(326,287.00)
Additional Assistance				0	0	-
Urban Redevelopment				0	0	-
Lottery				0	0	-
Unrestricted General Government Aid	7,308,080	7,571,171	7,896,731	8,204,704	8,491,869	287,165.00
TOTAL INTERGOVERNMENTAL	74,194,225	81,376,736	81,622,578	82,749,452	88,838,492	6,089,040.00

	2015	2016	2017	2018	2019	
Revenue Detail	Budget	Budget	Budget	Budget	Budget	Dollar Variance
MISCELLANEOUS REVENUE						
Earnings on Investments	200,000	300,000	325,000	400,000	700,000	300,000.00
Reimbursement -Treasury				0	0	-
Sale of Assets -Treasury				0	0	-
Miscellaneous Revenue				0	0	-
Restitution				0	0	-
Reimbursements				0	0	-
GIS Map Sales				0	0	-
Sale of Assets - Police				0	0	-
Miscellaneous Revenue - Police				0	0	-
Miscellaneous Revenue - Fire				0	0	-
Sale of Assets - DPW				0	0	-
Miscellaneou Revenue - DPW				0	0	-
General Revenue				0	0	-
Misc. Revenue				0	0	-
Tailings				0	0	-
TOTAL MISCELLANEOUS	200,000	300,000	325,000	400,000	700,000	300,000.00

	2015	2016	2017	2018	2019	
Revenue Detail	Budget	Budget	Budget	Budget	Budget	Dollar Variance
OTHER FINANCING SOURCES						
Bond Premium				0	0	-
School Building Assitance Adjustment				0	0	-
Accrued Interest on Bonds Issued				0	0	-
Transfers from Special Revenue Funds	259,000	296,920	328,720	492,553	485,795	(6,758.00)
Transfer From Receipts Reserved				0	0	-
Transfer from Sewer Fund	897,208	919,638	942,629	970,908	1,009,745	38,837.00
Transfer from Water Fund	899,470	921,956	945,005	973,355	1,012,290	38,935.00
Snow & Ice Deficit to be raised				0	0	-
Use of Certified Free Cash	1,188,791	1,914,222	391,768	674,154	798,919	124,765.00
TOTAL OTHER FINANCING SOURCES	3,244,469	4,052,736	2,608,122	3,110,970	3,306,749	195,779.00
GENERAL FUNDS TOTAL	138,389,086	149,035,333	155,212,550	163,390,146	174,189,177	10.799.031.00

ENTERPRISE FUNDS SUMMARY OF ENTERPRISE BUDGET

Water Enterprise #6010

		Water Enterp	rise #6010			
Revenue Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Interest & Penalties	41,000	41,000	41,000	41,000	41,000	-
User Charges	6,905,502	7,500,093	7,512,142	7,656,911	8,349,790	692,879
Water Liens Transfer from General Fund						-
Other	6,400	6,400	6,400	6,400	6,400	-
Total Revenue	6,952,902	7,547,493	7,559,542	7,704,311	8,397,190	692,879
Expense Line Item	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	Dollar Variance
Salaries, Wages and Benefits	139,695	141,942	158,958	139,955	199,010	59,055
Operations and Maintenance	5,813,737	6,340,595	6,282,579	6,418,001	6,957,890	539,889
Capital & Other Uses	999,470	1,064,956	1,118,005	1,146,355	1,240,290	93,935
Department Total	6,813,207	7,405,551	7,400,584	7,564,356	8,198,180	633,824
		Sewer Enterp	rise #6000			
	2015	2016	2017	2018	2019	Dollar
Revenue Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Interest & Penalties	37.000	37,000	37,000	37,000	37,000	_
User Charges	11,194,212	11,406,871	11,584,639	11,706,449	12,771,779	1,065,330
Sewer Liens						-
Transfer from General Fund						-
Other						-
Total Revenue	11,231,212	11,443,871	11,621,639	11,743,449	12,808,779	1,065,330
	2015	2016	2017	2018	2019	Dollar
Expense Line Item	Budget	Budget	Budget	Budget	Budget	Variance
Salaries, Wages and Benefits	139,695	141,942	158,958	139,955	199,010	59,055
Operations and Maintenance	10,069,309	10,249,291	10,357,052	10,469,586	11,387,024	917,438
Capital & Other Uses	1,022,208	1,052,638	1,105,629	1,133,908	1,222,745	88,837
Department Total	11,231,212	11,443,871	11,621,639	11,743,449	12,808,779	1,065,330